

2025/26 MID-YEAR TREASURY MANAGEMENT

Head of Service:	Cagdas Canbolat, Director of Corporate Services and Section 151 Officer (Chief Finance Officer)
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Wards affected:	(All Wards);
Appendices (attached):	None.

Summary

This report provides an update on treasury management performance for the first six months of 2025/26

Recommendation (s)

The Group is asked to:

- (1) Receive the presentation from MUFG Corporate Markets (formerly Link Asset Services – Treasury Solutions);**
- (2) Note the performance on return of investments for the first six months of 2025/26;**
- (3) Note the current investment decisions being made within the terms set out in the Treasury Management Strategy;**
- (4) Note that 2026/27's Treasury Management Strategy, due to be presented to Financial Strategy Advisory Group in January 2026, ahead of recommendation to Full Council in February 2026, will continue to be based on the local government template provided by sector specialist MUFG Corporate Markets.**

1 Reason for Recommendation

- 1.1 The 2025/26 Treasury Management Strategy, agreed by Council in February, aims to ensure maximum return on investments for the Council within reasonable risk constraints. The Strategy requires a mid-year treasury management performance report to be brought before the Financial Strategy Advisory Group – the recommendations ensure that this requirement is met.

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2 Background

- 2.1 The Council's Treasury Management Strategy (the Strategy) is consistent with the Chartered Institute of Public Finance and Accountancy's (CIPFA's) Code of Practice on Treasury Management in the Public Services. It supports the achievement of the council's Medium Term Financial Strategy and is based on a sector template provided by MUFG Corporate Markets.
- 2.2 This report covers the performance of the treasury management function for the period 01 April 2025 to 30 September 2025.
- 2.3 The CIPFA Code also requires that adequate training be provided to members with responsibility for treasury management. To meet this requirement, an officer from MUFG Corporate Markets will provide a presentation to members immediately prior to the group meeting on current treasury management issues. Members considered to have responsibility for treasury management are those sitting on Financial Strategy Advisory Group, Audit & Scrutiny and Strategy & Resources Committees, but the training is available for all members to join virtually. A Teams invitation has been sent to all members.
- 2.4 The treasury function deals with the management of cash funds held by the Council. The level of funds held during the year will vary but, on average, currently amounts to around £25.5 million at September 2025 (£30 million at September 2024).
- 2.5 The aim of treasury management is to ensure funds are invested with institutions that balance the need to maximise investment returns with that of minimising risk on the monies invested. This means, for example, not investing in banks/building societies that are offering high investment returns but are at high risk of defaulting.
- 2.6 Before an investment decision is made, officers will investigate any proposed counterparty to ensure its financial rating makes it eligible for investment. Even if the institution meets the criteria as set out in the financial strategy, independent advice will be sought from our external financial advisors before the investment is made.

3 Security, Liquidity and Yield

- 3.1 The Council's approved investment strategy and practice is to put security of investment at a higher priority than rate of return/yield. The day-to-day practice continues to be reviewed and refined, within the boundaries of the approved policy, in response to changing market conditions. The cornerstones of current policy/practice are:
 - 3.1.1 to restrict lending to only those institutions which fit the council's policy in terms of financial standing, credit ratings etc;

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3.1.2 generally, to restrict lending to the short-term (under one year) or to cover precept dates for the remainder of the year;

3.1.3 to update financial limits to each institution depending on the quality of their financial ratings.

4 Current Performance

4.1 The average return from investments for 2025/26 was originally budgeted at 4.0%. This amounted to total income for the year of £1,000,000, to be generated on reserves, working balances and cash flow.

4.2 The performance for the first six months of 2025/26 on the council's investments is as follows;

01 April 2025 to 30 September 2025	Average Investment £'000	Net Interest Receivable £'000	Net Average Rate of Return %
Internally Managed Funds			
Money Market Funds	16,032	336	4.20%
Fixed Rate Deposits	10,833	257	4.74%
Interest Bearing Account	277	3	2.06%
Total	27,142	596	4.39%

4.3 During the first half of the year, £596,084 of interest had been earned, overachieving the profiled budgeted target of £500,000 for the same period.

4.4 While the Council has been able to capitalise on greater returns available in the market for the first half of 2025/26, the forecast for base rates to drop from the current 4% (as at October 2025) to 3.75% by the end of the financial year.

4.5 The average return achieved for the first six months of 4.39% compares slightly favourably with the average benchmark overnight SONIA (Sterling Overnight Index Average) rate of 4.19%.

5 Internally Managed Funds

Money Market Funds

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- 5.1 Money market funds (MMFs) are pooled investments that allow instant access to these monies. The benefit of MMFs is that the risk on the investment is very low as money invested in the fund is spread across a range of counterparties, which limits the exposure of a significant sum being invested with a defaulting counterparty. In addition, cash balances can be called back from MMFs with no notice required, ensuring the council has liquidity to meet its daily cash flow requirements.
- 5.2 The average return made on MMFs was 4.20%. The average return has slowly reduced throughout the first half of the year, from an average of 4.44% during April 2025, falling to 3.88% in September 2025.

Fixed Rate Term Deposits

- 5.3 The Council had three fixed term deposits at 30 September 2025; the average return on these deposits was 4.74%. With a reduced forecast for base rates in the second half of this year, any maturing deposits may not achieve similar rates.

Interest Bearing Accounts

- 5.4 Interest bearing accounts offer similar instant access as money market funds and deliver a rate of return linked to base rate set by the Bank of England.
- 5.5 The risk on these investments is higher than money market funds as money is deposited with one counterparty. Funds invested in this type of investment tend to be surpluses of daily cash flows which need to be called back at short notice.
- 5.6 The return on the interest-bearing account was 2.06%. Officers use this account when counter party limits with other providers have been fully utilised.

6 Treasury Management Strategy

- 6.1 In the last few years, fixed rate deposit returns have matched or exceeded the returns of MMFs, and officers have moved more funds into these investments, within the approved Treasury Management Strategy risk framework. It is anticipated that fixed term deposits will continue to be utilised in the forthcoming period to maximise interest returns available, while still holding sufficient cash in money market funds to diversify risk and ensure the Council has sufficient headroom to meet all day-to-day cash flow requirements.

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- 6.2 The Council's Treasury Management Strategy is based on the local government template provided by external treasury specialists, MUFG Corporate Markets, as it incorporates appropriate risk and counterparty controls for the sector. Members can view the current 2025/26 Treasury Management Strategy on the Council's [website](#), and are asked to note that 2026/27's strategy will continue to be based on MUFG Corporate Markets' sector-specific template, and will take into account any considerations arising from Local Government Reorganisation and the expectation that a section 24 direction will be in place during that financial year..

7 Risk Assessment

Legal or other duties

7.1 Equality Impact Assessment

- 7.1.1 None for the purposes of this report.

7.2 Crime & Disorder

- 7.2.1 None for the purposes of this report.

7.3 Safeguarding

- 7.3.1 None for the purposes of this report.

7.4 Dependencies

- 7.4.1 None for the purposes of this report.

7.5 Other

- 7.5.1 The Treasury Management Strategy sets out that investment decisions must be based first and foremost on security, then liquidity and finally yield, in order to minimise risk.

- 7.5.2 Investments in money market funds are considered low risk as the money invested in the fund is spread across a range of counterparties, this limits the exposure of a significant sum being invested with a defaulting counterparty.

8 Financial Implications

- 8.1 The council's budget anticipates the equivalent of £1,000,000 of interest to help fund services in 2025/26, calculated as follows:

	Budgeted £	Updated Forecast £
Interest earned in year	1,000,000	1,100,000
Less interest credited to specific provisions	(58,000)	(58,000)
Interest used to fund General Fund services	942,000	1,042,000

- 8.2 The forecast interest at the end of 2025/26 is now anticipated to overachieve the budgeted income by £100,000.
- 8.3 The Council's budget in future years is reliant on a significant level of interest being generated to fund services. To mitigate the risk that this income stream could reduce in future years (either due to reduced cash balances or interest rates), it is expected that any additional interest generated in 2025/26 will be set-aside in an earmarked Interest Equalisation Reserve to help smooth interest returns in future years. The balance of this reserve is currently £933,745 but this will be reviewed by Strategy & Resources at its meeting on 11 November 2025.
- 8.4 **Section 151 Officer's comments:** Financial implications are set out in the body of the report. As part of its medium-term financial strategy, the Council remains reliant on treasury income to support its budget. However, future interest rate expectations remain uncertain. The Council will take the latest forecasts into account when setting the budgeted income target for 2026/27. In anticipation of reduced balances and potentially lower interest rates going forward, plans have already been made to recognise and manage the expected reduction in treasury income.

9 Legal Implications

- 9.1 There are no particular legal implications directly arising from this report, other than the requirement to act within the Council's powers when undertaking treasury management borrowings and investments.
- 9.2 **Legal Officer's comments:** None arising from the content of this report.

10 Policies, Plans & Partnerships

- 10.1 **Council's Key Priorities:** The following Key Priorities are engaged:
- Effective Council
- 10.2 **Service Plans:** The matter is included within the current Service Delivery Plan.

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- 10.3 **Climate & Environmental Impact of recommendations:** None arising from the contents of this report.
- 10.4 **Sustainability Policy & Community Safety Implications:** None arising from the contents of this report.
- 10.5 **Partnerships:** None arising from the contents of this report.
- 10.6 **Local Government Reorganisation Implications:** None arising from the contents of this report. Following the latest announcement regarding Local Government Reorganisation it is expected that a section 24 direction will be in place during the financial year 2026/27. This will be taken into account when producing the Treasury Management Strategy for 2026/27.

11 Background papers

- 11.1 The documents referred to in compiling this report are as follows:

Previous reports:

- [2024-25 Treasury Management Year-End Performance – Financial Strategy Advisory Group – September 2025](#)
- [Budget Report 2025/26 – Full Council, February 2025](#)

Other papers:

- CIPFA Prudential Code
- Code of Practice for Treasury Management in Local Authorities (CIPFA)